# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2006

Local Government	Гуре	ended. Filling is ma	Local Governmer			County		
☐ City 🗵 Townsh	nip 🗌 Villa	age 🗌 Other	Township of			Missau	ukee	
Audit Date	0	Opinion Date		Date Accountant Repor		State:		
March 31, 200		Septembe		September 1, 200		14124 24 <b>5</b> 1		1 -1-1
prepared in accor-	dance wit <i>for Finar</i>	h the Stateme	nts of the Gover	of government and re nmental Accounting S and Local Units of G	tandards Bo	ard (GASE	3) and	the Uniform
We affirm that:								
I. We have comp	lied with t	he <i>Bulletin for</i> .	the Audits of Loc	al Units of Governme	nt in Michigai	n as revise	d.	
2. We are certified	d public a	ccountants reg	istered to practic	e in Michigan.				
We further affirm the report of comm				n disclosed in the final	ncial stateme	nts, includi	ing the	notes, or in
You must check th	ne applica	ble box for eac	h item below.					
□ yes ⊠ no	1. Certai	n component u	inits/funds/agend	cies of the local unit ar	e excluded fr	om the fina	ancial	statements.
yes ⊠ no :		are accumulat gs (P.A. 275 o		e or more of this unit's	unreserved f	fund balan	ces/re	tained
□ yes ☒ no		are instances as amended).	of non-complian	ce with the Uniform Ad	ecounting and	d Budgetin	g Act (	P.A. 2 of
☐ yes ☒ no		The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.						
☐ yes ☒ no	5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).							
□ yes ⊠ no	6. The lounit.	cal unit has be	en delinquent di	stributing tax revenues	s that were co	ollected for	anoth	er taxing
□ yes ⊠ no	_							
□ yes ⊠ no		cal unit uses c (MCL 129.241)		nas not adopted an ap	plicable polic	y as requir	ed by	P.A. 266 of
yes ⊠ no	9. The lo	cal unit has no	t adopted an inv	estment policy as requ	uired by P.A.	196 of 199	97 (MC	L 129.95).
We have enclosed the following:  To Be Enclosed Forwards				Not Required				
The letter of com	ments an	d recommenda	tions.		Х			
Reports on indivi	dual fede	ral financial ass	sistance program	ns (program audits).				Х
Single Audit Rep	orts (ASL	GU).						Х
Certified Public Acc	ountant (Fi	rm Name) o., P.C.						
Street Address 512 N. Lincoln	Suite 10	O PO Boy 69	 6	City			ip	<del></del>
Accountant Signatu	re	212 DOLOGO		Bay City	<u> </u>	MI	4870	<u> </u>

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### CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT

September 1, 2006

To the Township Board Township of Norwich Missaukee County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Norwich, Missaukee County, Michigan as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Norwich's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Norwich, Missaukee County, Michigan as of March 31, 2006, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments,* as of April 1, 2005.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Customer 100. PC.

CAMPBELL, KUSTERER & CO., P.C.

Certified Public Accountants

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2006

The Management's Discussion and Analysis report of the Township of Norwich covers the Township's financial performance during the year ended March 31, 2006.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2006, totaled \$486,416.35 for governmental activities. Overall total capital assets increased due to the purchase of a skid unit and defibrillator unit for the fire department.

Overall revenues were \$151,267.53. Governmental activities had a \$14,352.64 increase in net assets.

We did not incur any new debt.

#### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund and the Fire Fund.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2006

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund and the Fire Fund.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Our cash position in the governmental activities remains stable.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services. The most significant are assessing which incurred expenses of \$20,950.51 and building and grounds which incurred expenses of \$16,179.79. The Fire Fund pays for the Township's fire services. Fire protection incurred expenses of \$26,251.05.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$12,640.25 in capital assets this year.

The Township has no debt at this time.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

#### CONTACTING THE TOWNSHIP'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township Treasurer, Terrie Wiggins at (231)229-4203 or the Township Clerk, Lois Whipple at (231)229-4232.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2006

	Governmental Activities
ASSETS:	<del></del>
CURRENT ASSETS: Cash in bank	284 230 90
Taxes receivable	14 471 26
Total Current Assets	298 702 16
NON-CURRENT ASSETS:	
Capital Assets	409 840 25
Less: Accumulated Depreciation	(222 126 06)
Total Non-current Assets	<u> 187 714 19</u>
TOTAL ASSETS	<u>486 416 35</u>
LIABILITIES AND NET ASSETS:	
LIABILITIES:	
CURRENT LIABILITIES	
Total Current Liabilities	
NET ASSETS:	
Invested in Capital Assets, Net of Related Debt	187 714 19
Unrestricted	<u>298 702 16</u>
Total Net Assets	<u>486 416 35</u>
TOTAL LIABILITIES AND NET ASSETS	486 416 35

#### **GOVERNMENT-WIDE STATEMENT OF ACTIVITIES**

Year ended March 31, 2006

		Program Revenue		Governmental <u>Activities</u>
	Expenses	Charges for Services	Capital Grants - Contributions	Net (Expense) Revenue and Changes in Net Assets
FUNCTIONS/PROGRAMS				
Governmental Activities: Legislative	3 000 00			(2,000,00)
General government	86 752 80	108 00	-	(3 000 00) (86 644 80)
Public safety	32 300 41	6 000 00	- 4 875 00	(21 425 41)
Public works	3 123 50	-	-	(3 123 50)
Other	<u>11 738 18</u>			(11 738 18)
Total Governmental Activities	136 914 89	6 108 00	<u>4 875 00</u>	(125 931 89)
General Revenues:				
Property taxes				62 861 53
State revenue sharing				47 219 48
Interest				6 455 13
Miscellaneous				23 748 39
Total General Revenues				140 284 53
Change in net assets				14 352 64
Net assets, beginning of year		•		472 063 71
Net Assets, End of Year				<u>486 416 35</u>

# BALANCE SHEET – GOVERNMENTAL FUNDS March 31, 2006

	General	Fire	Total
Assets			
Cash in bank Taxes receivable	156 572 46 8 682 91	127 658 44 5 788 35	284 230 90 14 471 26
Total Assets	165 255 37	133 446 79	298 702 16
Liabilities and Fund Equity			
Liabilities Total liabilities		<u> </u>	<u>-</u> <u>-</u>
Fund equity: Fund balances: Unreserved:			
Undesignated Total fund equity	165 255 37 165 255 37	133 446 79 133 446 79	298 702 16 298 702 16
Total Liabilities and Fund Equity	165 255 37	133 446 79	298 702 16

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2006

#### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

298 702 16

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation 409 840 25 (222 126 06)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

486 416 35

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended March 31, 2006

	General	Building	To <u>tal</u>
Revenues:	07.717.70	07.410.00	00.004.50
Property taxes	37 717 73	25 143 80	62 861 53
Other taxes - swamp	5 627 25	-	5 627 25
State revenue sharing	47 219 48	-	47 219 48
State grant	-	4 875 00	4 875 00
Charges for services - cemetery	108 00		108 00
Charges for services - fire		6 000 00	6 000 00
Interest	3 482 99	2 972 14	6 455 13
Rent	445 00	-	445 00
Miscellaneous	14 562 64	3 113 50	<u>17 676 14</u>
Total revenues	109 163 09	42 104 44	<u>151 267 53</u>
Expenditures:			
Legislative:			
Township Board	3 000 00	-	3 000 00
General government:			
Supervisor	4 000 00	-	4 000 00
Assessor	20 950 51	-	20 950 51
Clerk	7 818 05	-	7 818 05
Board of Review	750 00	_	750 00
Treasurer	12 931 31	-	12 931 31
Building and grounds	16 179 79	-	16 179 79
Cemetery	3 972 00	_	3 972 00
Unallocated	13 661 14	-	13 661 14
Public safety:			
Fire protection	_	26 251 06	26 251 06
Public works:			
Highways and streets	3 123 50	_	3 123 50
Other functions:	3 .23 33		0 120 00
Insurance	9 317 00	_	9 317 00
Pension	1 698 00	_	1 698 00
Payroll taxes	723 18	_	723 18
Capital Outlay	<del>-</del>	<u>12 640 25</u>	<u>12 640 25</u>
Total expenditures	98 124 48	28 89 <u>1 30</u>	137 015 78
Excess of revenues over expenditures	11 038 61	3 213 14	14 251 75
Fund balances, April 1	<u>154 216 76</u>	130 233 <u>65</u>	<u>284 450 41</u>
Fund Balances, March 31	165 255 37	133 446 79	298 702 16

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2006

#### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

14 251 75

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense	(12 539 36)
Capital Outlay	12 640 25
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	<u>14 352 64</u>

### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Norwich, Missaukee County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Norwich. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

#### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### Governmental Funds

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Special Revenue Fund

This fund is used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2005 tax roll millage rate was 2.4560 mills, and the taxable value was \$25,517,558.00.

#### Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 1 – Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$1,500.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Building and improvements Equipment

10-50 years 5-20 years

#### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Accounting Change

Effective April 1, 2005, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* (GASB No. 34). Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

A Management's Discussion and Analysis (MD&A) section providing analysis of the Township's overall financial position and results of operations has been included.

Government-wide financial statements (Statement of Net Assets and Statement of Activities) prepared using the full accrual accounting for all the Township's activities have been provided.

Capital assets in the governmental activities column of the Statement of Net Assets include net assets totaling \$187,714.19.

#### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.

### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 2 – <u>Budgets and Budgetary Accounting</u> (continued)

- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- 9. The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

	Carrying Amounts
Total Deposits	284 230 90

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

### NOTES TO FINANCIAL STATEMENTS March 31, 2006

#### Note 3 – Deposits and Investments (continued)

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	100 000 00 184 277 36
Total Deposits	<u>284 277 36</u>

The Township did not have any investments as of March 31, 2006.

#### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

	Balance 4/1/05	Additions	Deletions	Balance 3/31/06
Governmental Activities:		· idations		
Land and improvements	13 000 00	-	_	13 000 00
Building	250 000 00	-	•	250 000 00
Equipment	<u>134 200 00</u>	<u>12 640 25</u>		146 840 25
Total	397 200 00	12 640 25	-	409 840 25
Accumulated Depreciation	(209 586 70)	(12 539 36)		(222 126 06)
Net Capital Assets	187 613 30	(100 89)		<u>187 714_19</u>

#### Note 5 - Pension Plan

The township has a defined contribution plan covering all full-time employees. The township contributes a percentage of each covered employee's wages to the plan. The covered employees also contribute a percentage of their wages to the plan. The net pension expense for the fiscal year ended March 31, 2006, was \$1,698.00.

#### Note 6 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 - Building Permits

The township of Norwich does not issue building permits. Building permits are issued by the County of Missaukee.

#### BUDGETARY COMPARISON SCHEDULE - GENERAL FUND Year ended March 31, 2006

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:	Dudget	Dudget	Acidai	(Onder)
Property taxes	40 000 00	40 000 00	37 717 73	(2 282 27)
Other taxes - swamp	5 000 00	5 000 00	5 627 25	627 25
State revenue sharing	35 000 00	35 000 00	47 219 48	12 219 48
Charges for services - cemetery	100 00	100 00	108 00	8 00
Interest	1 300 00	1 300 00	3 482 99	2 182 99
Rent	100 00	100 00	445 00	345 00
Miscellaneous _	2 600 00	2 600 00	14 562 64	11 962 64
Total revenues	84 100 00	84 100 00	109 163 09	25 063 09
Expenditures:				
Legislative:				
Township Board	3 000 00	3 000 00	3 000 00	-
General government:				
Supervisor	5 000 00	5 000 00	4 000 00	(1 000 00)
Elections	1 750 00	1 750 00		(1 750 00)
Assessor	34 000 00	34 000 00	20 950 51	(13 049 49)
Clerk	8 250 00	8 250 00	7 818 05	(431 95)
Board of review	750 00	750 00	750 00	-
Treasurer	14 000 00	14 000 00	12 931 31	(1 068 69)
Building and grounds	24 470 00	21 480 00	16 179 79	(5 290 21)
Cemetery	4 000 00	4 000 00	3 972 00	(28 00)
Unallocated	11 100 00	14 100 00	13 661 14	(438 86)
Public works:				
Highways and streets	4 000 00	4 000 00	3 123 50	(876 50)
Other functions:				
Insurance	11 000 00	11 000 00	9 317 00	(1 683 00)
Pension	5 000 00	5 000 00	1 698 00	(3 302 00)
Payroll taxes	2 500 00	2 500 00	723 18	(1 776 82)
Total expenditures	128 820 00	128 82 <u>0 00</u>	98 124 48	(30 695 52)
Excess (deficiency) of revenues				
over expenditures	(44 720 00)	(44 720 00)	11 038 61	55 758 61
Fund balance, April 1	142 741 85	142 741 85	154 216 7 <u>6</u>	11 474 <u>91</u>
Fund Balance, March 31	98 021 85	98 021 85	165 <u>255 37</u>	<u>67 233 52</u>

#### BUDGETARY COMPARISON SCHEDULE - FIRE FUND

Year ended March 31, 2006

				Variance with Final Budget
	Original	Final		Over
	Budget	Budget	Actual	(Under)
Revenues:				
Property taxes	22 000 00	22 000 00	25 143 80	3 143 80
State grant	_	_	4 875 00	4 875 00
Charges for services – fire	6 000 00	6 000 00	6 000 00	-
Interest	1 150 00	1 150 00	2 972 14	1 822 14
Miscellaneous	-	_	3 113 50	3 113 50
Total revenues	29 150 <u>00</u>	<u>29 150 00</u>	42 104 44	12 954 44
Expenditures:				
Public safety:				
Fire protection	31 300 00	31 300 00	26 251 05	(5 048 95)
Capital outlay	17 500 00	17 500 00	12 640 25	(4 859 75)
·	., 5000		12 3 13 23	11000101
Total expenditures	48 800 00	48 800 00	38 891 30	(9 908 70)
Excess (deficiency) of revenues				
over expenditures	(19 650 00)	(19 650 00)	3 213 14	22 863 14
Fund balance, April 1	<u> </u>	127 719 <u>67</u>	130 233 65	2 513 98
Fund Balance, March 31	108 069 67	108 069 67	133 446 79	25 377 12
r one paramot, materior or		100 003 07	133 440 / 9	<u>ZU J/ 1 1Z</u>

### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT

	Year	ended	March	31.	2006
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Township Board:	
	3 000 00
Supervisor:	
r	4 000 00
Assessor:	
Wages	1 775 00
Contracted Services Office Supplies	15 749 80
Office Supplies	3 425 71 20 950 51
Clerk:	20 930 31
Salary	7 500 00
Supplies	318 05
	7 818 05
Board of Review:	
Wages	750 00
Treasurer:	
Salary	7 500 00
Office supplies	5 431 31
omos dappinos	12 931 31
Building and grounds:	1200101
Repairs and maintenance	459 37
Utilities	9 774 50
Contracted services	5 810 00
Miscellaneous	135 92
Cemetery:	<u>16 179 79</u>
Wages	2 500 00
Repairs and maintenance	1 472 00
	3 972 00
Unallocated:	
Printing and publishing	137 02
Dues Contracted services	535 05
Supplies	1 400 41 1 588 66
-4FF.195	13 661 14
Highways and streets	3 123 50
Inquirones	
Insurance	<u>9 317 00</u>
Pension	1 698 00
Payroll taxes	723 18
Tabal Para and Pa	
Total Expenditures	<u>98 124 48</u>

#### CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year Ended March 31, 2006

<u>Assets</u>	Balance <u>4/</u> 1/05	Additions	<u>Deductions</u>	Balance 3/31/06
Cash in bank		<u>716 857 48</u>	<u>716 857 48</u>	_
Liabilities				
Due to other funds Due to other units	<u>-</u>	50 397 27 666 460 21	50 397 27 666 460 21	<u>-</u>
Total Liabilities	<del></del>	<u>716 857 48</u>	716 857 48	

#### CURRENT TAX COLLECTION FUND STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS Year ended March 31, 2006

Cash in bank – beginning of year	
Cash receipts: Property tax Total cash receipts	716 857 48 716 857 48
Total beginning balance and cash receipts	716 857 48
Cash disbursements:     Township General Fund     Township Fire Fund     Missaukee County     School District     Lake City Area School     Refunds Total cash disbursements	31 041 82 19 355 45 271 697 71 117 468 62 275 860 22 1 433 66 716 857 48
Cash in Bank – End of Year	<u> </u>

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### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

## AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

September 1, 2006

To the Township Board Township of Norwich Missaukee County, Michigan

We have audited the financial statements of the Township of Norwich for the year ended March 31, 2006. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED</u> STATES

We conducted our audit of the financial statements of the Township of Norwich in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Norwich Missaukee County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which was required to be implemented for the fiscal year ended March 31, 2006. The implementation of this pronouncement for the Township of Norwich began with the year ended March 31, 2006. The daily operations and recording transactions did not change significantly, however, the Township is required to maintain additional records for the year end adjustments to the final presentation format.

#### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2006.

To the Township Board Township of Norwich Missaukee County, Michigan

#### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

CAMPBELL, KUSTERER & CO., P.C.

Certified Public Accountants